# **Oyster Farming**



Benchmarks can serve as guidance for business planning by prospective shellfish and seaweed producers as well as for lenders in the evaluation of loan applications.

#### PRODUCERS CAN USE BENCHMARKS FOR:

- Comparing the performance of their farm to that of similar farms and thus find areas for improvement;
- · Assessing risk management strategies;
- Expanding their businesses.

## LENDERS CAN USE **BENCHMARKS FOR:**

• Better understanding oyster businesses

• Comparing loan applications to standard industry performance

Oysters benchmarks were calculated for production, expenses, breakeven prices and yields, profitability, financial, loan repayment, and efficiency (labor, capital, financial), for each type of farm and farm size:







small O < 100.000 farm medium 100,000 farm to 249,999 large farm > 250,000

-O FOR ESTABLISHED SUSPENDED CULTURE FARMS. **PROFITABILITY DECREASED** with longer growout time

from seed to market size

 FOR ESTABLISHED FARMS. **WORKING CAPITAL DECREASED** 

> with decreasing quantities of harvested oysters

-O FOR STARTUP FARMS. **PROFITABILITY DECREASED** with decreasing working capital

established suspended culture farms

established bottom culture farms

startup suspended culture farms

single oysters

# LARGER OYSTER O **FARMS SHOWED GREATER PRODUCTIVITY**

(more oysters per acre) than did smaller farms

LARGER OYSTER O **FARMS USED LABOR** MORE EFFICIENTLY

than did smaller farms

**FARMS USED INVESTMENT CAPITAL** MORE EFFICIENTLY

than did smaller farms

This project was funded in partnership with





LARGER OYSTER O-

# RECOMMENDATIONS FOR USE OF BENCHMARKS

- The costs per oyster should be compared with the average, minimum, and maximum levels measured to identify the types of costs that are greater on their farm and to think about whether there is a way to use that particular input more efficiently.
- A startup oyster farm should account for all capital needed to operate at an efficient level and not underestimate costs when planning for the financial resources needed for the early years.
- Estimates of breakeven prices above total costs should be compared with expected market prices to evaluate the potential profitability of the farm.
- A comprehensive cash flow budget will show the likelihood of making loan payments, and the debt-to-asset ratio will indicate the extent of financial risk that will be imposed on the business for the level of borrowing proposed.
- · Accurate and consistent recordkeeping will allow comparison to industry benchmarks.